



# The ASGARD project

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# AGENDA



- 1. The ASGARD project in a nutshell**
- 2. Preliminary results**
- 3. Project returns to Polícia Judiciária**



# The ASGARD project in a nutshell



- The most important thing about the ASGARD project is really NOT related to:
  - Fight against Crime and Terrorism
  - Forensics
  - Technology
  - Big data
  - TRL 6 or above
  - ...
- Though all these things are included and are very important, the most important thing about the ASGARD project is...



# ASGARD is trying to improve the efficiency of LEA, Industry and Researchers collaboration in Security Research projects



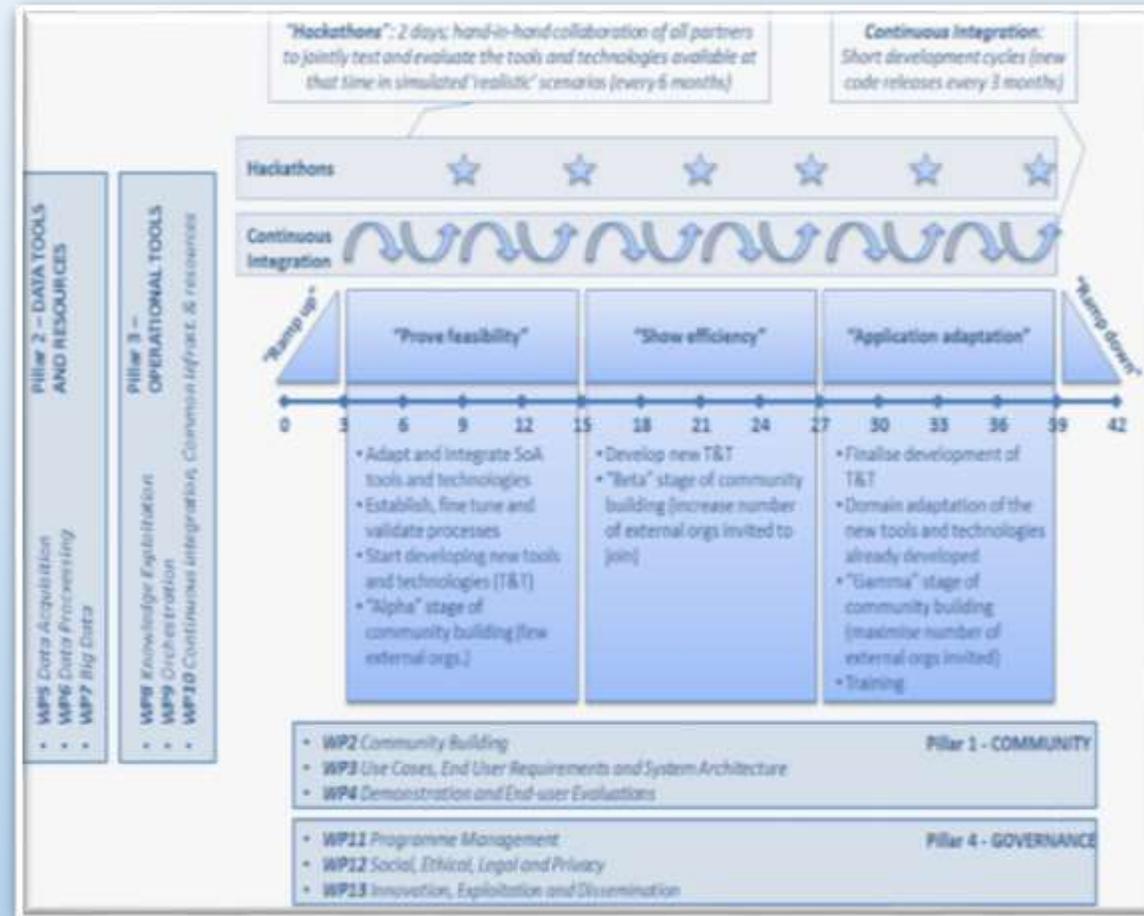
- By the end of the project ASGARD aims to deliver an **active and sustainable *community of practitioners*** (LEA, industry, research)
- To **help LEAs increase their *technological autonomy***
- With **fluid, frequent, and fruitful collaboration** between all stakeholders focused on **short full-development cycles** and face-to-face **“Hackathons” every 6 months**
- **Complementary to other existing initiatives** (i.e., CoU, SU-GM0x CSAs)





# Fluid, frequent, and fruitful collaboration

- 3 months duration full-development cycles
- 6 “**hackathons**”
- Start with pre-existing background technologies and then define, design and develop new tools





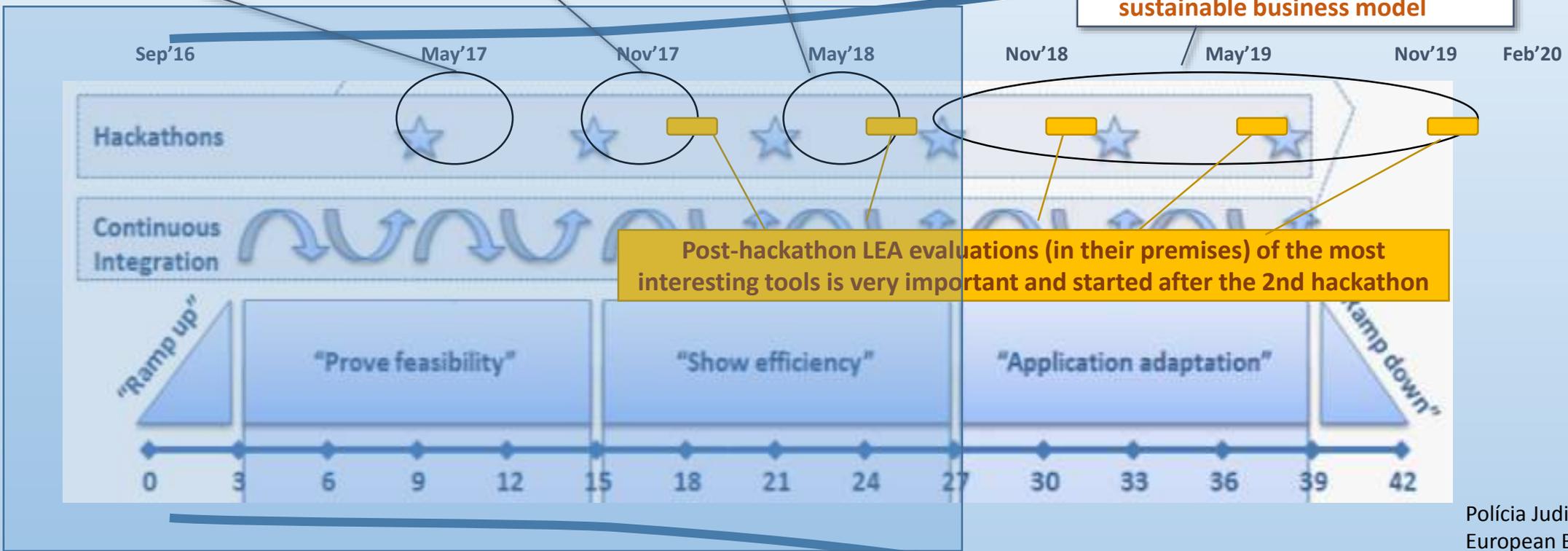
# A bird's-eye view on the ASGARD project

• Focus on **PROCESS**; using background technologies

• Focus on **INTEGRATION**; "Low hanging fruit" novel tools

• Focus on **FINE TUNNING** processes and integration; more novel solutions

• Focus on **COMMUNITY BUILDING**; **MATURE** processes and integration; more novel solutions; Goal: discuss and agree a sustainable business model



# A different way of increasing LEA technological autonomy



Define, develop, share, and evolve **big data** technology solutions that will help LEAs **prevent and fight against crime and terrorism**.

Following **open-source principles** (with a *sui generis license* that will be created to exploit the results of the project)

Definition and design of the **solution based on**

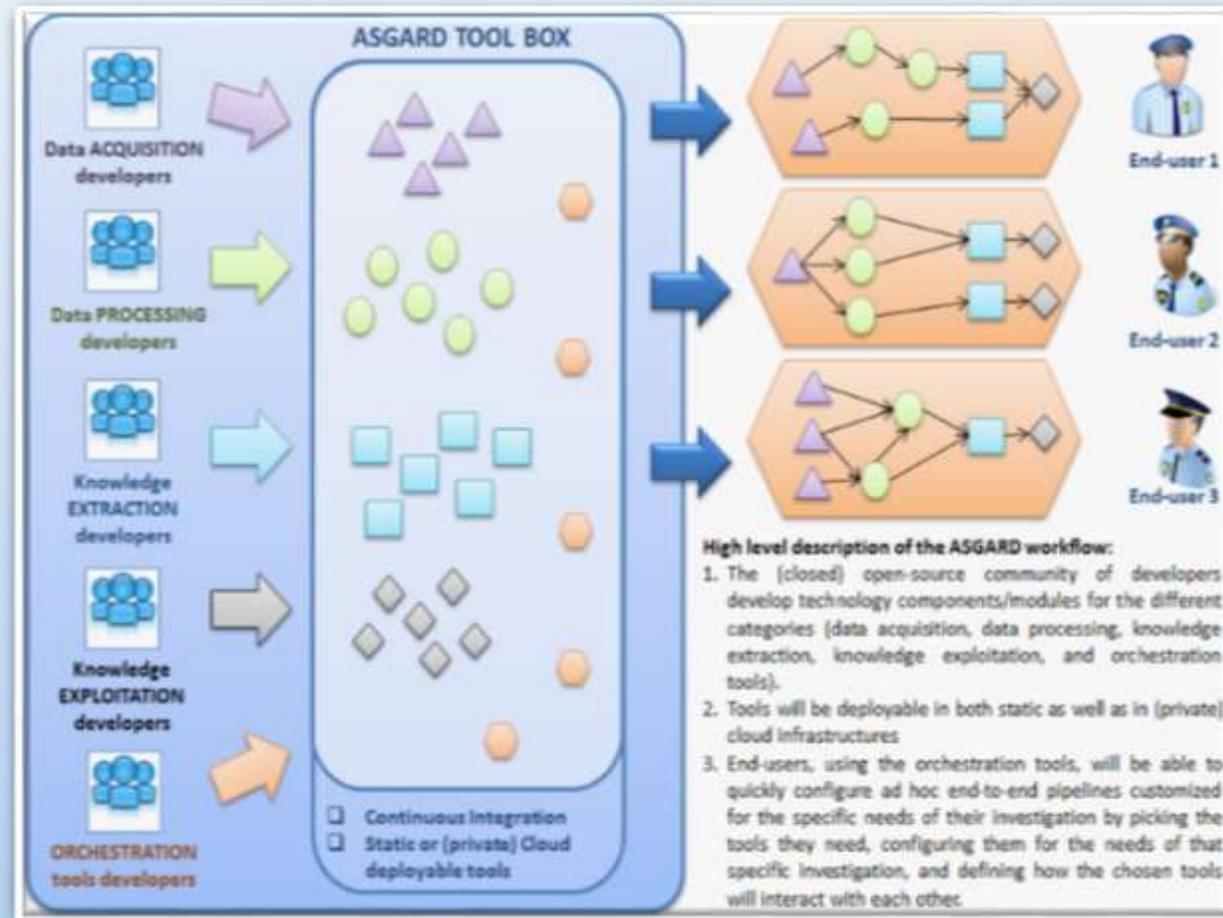
- (1) *forensic, intelligence and foresight* **processes**,
- (2) end-user needs driven **use cases** and scenarios,
- (3) SoA **technologies** and beyond SoA achievable challenges, and
- (4) In compliance with **Social, Ethical, Legal, and Privacy aspects**.



# Focus on easy-to-use and to integrate interoperable tools... not on the platform



- A platform will be built... because it is needed for integration, testing, and evaluation...
- But the **focus is on easy-to-integrate and interoperable tools**
- LEAs should be able to **pick-and-choose tools and then easily integrate them with their legacy systems**



# Building the community



- **33 partners**
  - 12 LEA; 15 RTO; 6 SME/ind.
- A growing **Stakeholder Advisory Group (SAG)** with members grouped in:
  - Strategic group
  - Operational group
  - Industry
  - Research and Academia





# Preliminary results



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*“An investment in  
**knowledge**  
always pays the best  
interest”*  
(Benjamin Franklin)

*“We are stuck with  
**technology**  
when what we really  
want is just stuff that  
works”*  
(Douglas Adams)

*“It takes collaboration  
across a  
**community** to  
develop better skills for  
better lives”*  
(José Ángel Gurria)



# Knowledge

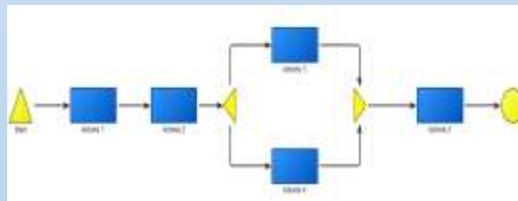


## Jointly defining and prioritising **requirements**

- Firstly, agree on a reference *Common Process Model*
  - *Tasking, Collection, Evaluation, Collation, Analysis and interpretation, Reporting, Dissemination, Review*
- Then, defining 3 “umbrella” *Use Cases*, 35 specific *User-Stories*, and extracting and prioritising +190 detailed *end-user requirements*



ASGARD Process Model



- Each **user story** focuses on one or several of the steps of the Common Process Model for a specific type of investigation within one of the three dimensions of the project (Foresight, Intelligence, Forensics)
- For each **activity**, currently used tools, gaps, and **identified needs** are documented
- Detailed **end-user requirements** are extracted from the identified needs of the user stories



# Knowledge



From “Push” to “Pull” - LEAs as *partners* not as *customers*

- Understand LEAs **real interests** (of that of their organisations)
- Make sure to avoid “**unrealistic**” expectations in the first place
- Understand **how much time** can they invest/dedicate to the project
- Understand **how much support** do they have internally
- Get their **feedback frequently** (e.g., frequent self-assessment audits) and change things if needed to improve



# Technology



- **+45 tools** already developed or under development (as of Sep'18)
- **~60 tools** targeted by the end of the project
- **Interoperable, scalable and easy to integrate**
  - Adopting data exchange formats such as UMF
  - Tools delivered as micro-services and containers (Docker)
- LEAs can **evaluate tools during the “hackathons” and in post-hackathon (in-house)** evaluations
  - This feedback allows re-prioritising and adjusting the development plans



# Community



- **Goal:**

- Provide LEAs with increased Technological Autonomy by **creating a long lasting community** of LEAs and the research and development industry, focused on a set of tools and techniques, that **facilitate effective collaboration** in order to **define, develop, share, and evolve open source big data technology solutions** that will help LEAs **prevent and fight against crime and terrorism**

- **Roadmap:**

1. First half of the project: **Prove feasibility** and added value of the ASGARD approach
2. Second half of the project: Establish the ground for the **sustainability of the Community**





# Project returns to Polícia Judiciária



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# New knowledge and a larger community

- Modelling of PJ own user requirements (drug related, cybercrime, ...)
- Awareness of the requirements and priorities of other LEAs (ex: migration, forensics, ...)
- New models of project development (hackathons, gamification)
- Tuning of new internal structure for project management
- Handling EUCI data





# New knowledge and new technology

- More tools for criminal investigation (not only digital forensics but also text, image and videos analysis)
- Forensics but foresight also foresee (important for the Criminal Analysis unit)
- Pipelines and case based analysis, (easy case based configuration)
- New powerful hardware ( on premises, can be used experimentally in real cases)





# Issues during the project

- Lack of Data (not easy to release sensible data)
- Different interests and expectations could difficult progression (technology gap between technologists and practitioners)





# Strengths and Opportunities

- *Strength:* **Good collaboration and good level of satisfaction:** all partners declare to be happy with the progress made by the project in the self-assessment audits (though many things are pointed as areas for future improvement)
- *Strength:* We repeat successful approaches and we are **not afraid of trying new things to improve or adapt** to new circumstances
- *Opportunity:* There are **best practices** that could be applied in future projects (e.g., joint requirements definition; iterative full-dev cycles + hackathons + post-hackathon evaluations, handling of EU CI in large collaboration projects)





# Weaknesses and Threats

- *Weakness*: Dispersion can lead to a **natural tendency to forget about joint collaborative work** and to go back and focus mainly on each of the actors' intrinsic interests
- *Threat*: **Availability** during critical moments of the project
- *Threat*: **Rotation** of key team members or organisational changes
- *Threat*: **“Burning” end-user expectations**





# More info

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